



Annual report 2019



Children's
Relief
Bethlehem



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Editorial

In 2019, the idea of our “footprint” moved the world – especially the world of young people. “Fridays For Future” is the name of the movement in which school students from all over the world took to the streets, demanding measures to prevent climate change. But it is not only our individual, ecological footprint that is leaving a mark – these demonstrations, too, have left marks. Ignoring them is impossible, regardless of whether we support the youth movement or think it is exaggerated.

When a large number of people commit to a cause, it always leaves a mark, always sends a signal. The activities of Children’s Relief Bethlehem in 2019 have also made an impact – if more quietly and less visibly. Many of our members, Board members, and staff at Children’s Relief Bethlehem have spent countless hours reporting on their work, explaining the situation and seeking support for our activities in the West Bank and the entire Holy Land. We offer them our sincere thanks.

Last year, we were able to continue implementing our Strategy 2018–2023. To name only two achievements: a reorganization of the Board’s responsibilities has led to more effective and efficient in-house work processes, and in the hospital, we opened the new patient observation unit at the end of 2019. This has allowed us to optimize workflows and strengthen our position as a professional healthcare provider in the Palestinian system. Despite the difficult political and economic situation, the work of our Association is leaving numerous positive marks and sending many positive signals.

I extend my heartfelt thanks to all our benefactors for the trust placed in us last year. It is your support that makes our work possible.

Sibylle Hardegger
Chair of the Association Children’s Relief Bethlehem

Greater Responsibility for Local Hospital Management

A new pricing policy and an independent website strengthen the position of Caritas Baby Hospital. Sybille Oetliker, Managing Director

Optimization of organizational structures was the goal that impacted the work at Children's Relief Bethlehem in all key areas. What sounds abstract was in fact highly motivating and enabled us to introduce new courses of action both at Caritas Baby Hospital and in the Association.

Introduction of new hospital fees

In its Strategy 2018–2023, Children's Relief Bethlehem targets an increase in self-funding at Caritas Baby Hospital with the aim of reducing dependence on donations from Europe and strengthening a sense of personal responsibility (ownership). Because the introduction of new, socially equitable hospital fees is part of the solution, the rates for hospital services were

Warmest Thanks for Your Support

Last year, our work was made possible by countless private individuals and networks of friends in Switzerland, Germany, Italy, and Austria who donated or bequeathed funds. We also received support from institutional backers and the public sector: foundations, church parishes and dioceses donated funds, while several Swiss cities, communes, and cantons have contributed generous amounts to our cause. We would specifically like to mention the Christmas collection on behalf of Caritas Baby Hospital, which was once again conducted at Catholic churches throughout Switzerland on recommendation of the Bishops' Conference.

We offer our deepest thanks to everyone who believed in and supported our work in Bethlehem and region in 2019.

We also thank our colleagues in the country offices in Germany, Italy, and Austria as well as the team in Bethlehem. They all contributed to raising the funds that Caritas Baby Hospital needs to operate.

raised in 2019 and adjusted to what is customary in the region. At the same time, the criteria for supporting disadvantaged families in the hospital's social services were revised to ensure that no child is refused treatment because her or his parents are unable to afford medical care.

The number of patients seeking treatment at the hospital decreased after the new rates took effect. This development was anticipated, as it takes time for change to be accepted. Accompanying measures were therefore introduced with the new fees: families of patients and referring institutions were informed and debt collection was restructured. In addition, staff of the hospital's in-house social services directly address families with precarious financial resources and advise them of possible options. The Association's management and Steering Committee are regularly informed about developments. Despite the changes, the same rule applies: all children in need of medical care receive treatment at Caritas Baby Hospital – independent of their origin and the financial resources of their parents.

Caritas Baby Hospital website

Caritas Baby Hospital is now written in large, red letters on the outer facade of the hospital in Bethlehem – previously it read: Children's Relief Bethlehem. The hospital also launched its own website (www.cbh.ps), separate from Children's Relief Bethlehem, and now has its own e-mail addresses. These changes are much more than symbolic in nature: they implement the strategic goal of further establishing Caritas Baby Hospital as an independent local institution and strengthening the role of hospital management. The constructive collaboration with the Association's Head Office will continue.

Fresh look for printed matter

The regular publications of Children's Relief Bethlehem (magazine for donors, annual report) have been redesigned and are now produced at the Head Office in Lucerne. Previously, this work was outsourced, and the new arrangement has led to more efficient workflows at the Association Children's Relief Bethlehem.

Strengthening fundraising

In 2019, the Head Office also expanded its fundraising activities. Targeted campaigns (see call for donation at right) attracted new donors and increasingly addressed institutional backers. The independent associations in Germany, Italy, and Austria raised funds for Caritas Baby Hospital; to support their efforts, the Head Office provided information about the hospital's work.

Wir besiegen Zystitis, Hypovolämie, Pneumonie
und andere Albträume.



Das Caritas Baby Hospital in Bethlehem bietet kranken Kindern umfassende medizinische Hilfe und liebevolle Betreuung. Da viele unserer kleinen Patientinnen und Patienten zum ersten Mal alleine von zuhause weg sind, engagieren wir uns mit grosser Hingabe dafür, dass sie trotz der ungewohnten Situation keine Angst haben müssen. Bitte helfen auch Sie den Kindern von Bethlehem – unterstützen Sie das Caritas Baby Hospital. Vielen Dank!

Very Positive Annual Result Thanks to Strong Financial Markets

We were able to end the year with a surplus of CHF 92'095 thanks to the prudent spending plan and discipline at both Caritas Baby Hospital and the Association. The overall very encouraging development in income also contributed to the positive result: new contracts with the Palestinian Ministry of Health, new hospital fees, and improvements in debt collection all led to a significant increase in income compared to the previous year. It was also a successful year for donations, particularly in Switzerland, where the investment made in fundraising clearly paid off. The uncharacteristically small amount of donations from Italy is due to a technical problem. Although a much larger amount was donated, the actual sum will not be booked until next year on the 2020 statement.

We are especially pleased about the surplus of CHF 1'537'200 in our 2019 financial result. As such, we achieved an annual result of CHF 1'883'266 before allocation to the organization capital, which allowed us to make important and valuable provisions. CHF 500'000 were transferred to the Reserve Foundation (accounted under ordinary expenses) that is set up to secure the retirement savings assets of the staff in Bethlehem and to support Caritas Baby Hospital employees in difficult financial situations. In addition, we were able to increase the reserve for market fluctuations as a safeguard against potential losses on securities. Lastly, the reserve for projects and emergency aid in the region were increased, thus ensuring project funding for the coming years as good as possible.

The strong commitment of the Association Board, the staff at Caritas Baby Hospital, and the team at the Head Office ensured smooth operations both at the hospital and in the Association – they have earned our sincere gratitude.

Hard Work – Great Rewards

Medical Director Dr. Hiyam Marzouqa looks back on a year full of change. One thing, however, has remained the same: the high quality of medical care.



2019 was a good year. A year in which we achieved milestones. A year in which we treated thousands of children, advised parents, conducted studies, and offered further training courses. A year in which we sustainably enforced strategic decisions. It was a demanding year – but a year that I'm happy to look back on as Medical Director of Caritas Baby Hospital.

Intensive care unit has a good reputation

The workload in the intensive care unit was particularly heavy in 2019. There are various reasons for this development – one being that ICU capacity was increased to nine beds in 2018, as part of the strategy to better accommodate the high demand for intensive medical treatment. The capacities in Palestine were, and remain, simply too limited. Another aspect is the strengthened collaboration with the Palestinian Ministry of Health, which frequently refers particularly complex cases to Caritas Baby Hospital. The

good reputation we have among parents throughout the country is also very important to me. Whenever possible, parents want their seriously ill child to receive treatment at our hospital.

Further education of staff and families

Regular continuing education and further training is necessary to provide medical care at such a high level. In this regard, our pediatrician Dr. Ra'fat Allawi concluded his three-year specialization in pediatric pulmonology at Hadassah Medical Centre in Jerusalem. He is now working on the pulmonary team at Caritas Baby Hospital.

In addition to intensive and pulmonary care, we also promote professional continuing education in neurology, which is our third strategic priority: Dr. Nader Handal recently completed the second year of his three-year program in pediatric neurology. Beyond that, we were able to offer parents of chronically ill children several events where they could engage in dialogue and obtain information, be it in pulmonary health, hereditary skin diseases, or diabetes.

Fewer beds, more privacy

Various changes were made in the hospital itself. After an intense planning stage and renovations, the pediatric observation unit was opened at the end of the year – the first and only such facility in the entire West Bank. In the unit, children are placed under observation for up to 24 hours. This allows the medical staff to determine whether a child should be admitted to the hospital, or whether outpatient treatment is possible. This innovation has had a major impact on daily business at the hospital. Thanks to the observation unit, fewer patients need to be admitted and the overall number of beds at Caritas Baby Hospital could be reduced from 82 to 74. This in turn means there is more space in the small rooms, which sometimes held up to five patients at a time. The parents as well as the medical and nursing staff are very grateful for the additional privacy.





2019 Statistics

Caritas Baby Hospital

After years of steady growth, the number of patients treated in the hospital decreased for the first time in 2019. A total of 48'128 sick children received medical care at Caritas Baby Hospital. A substantial increase in patient numbers was seen solely in specialized consultations (up 12,5 %) and in intensive care (up 16 %).

The decrease in patient numbers is related to the introduction of new hospital fees (cf. page 5). Families who live farther away only sought medical care at Caritas Baby Hospital if a child was seriously ill; in the case of less severe symptoms, they contacted a local first-aid provider. By contrast, the number of seriously ill children treated increased, which accounts for the smaller decrease in number of overnight stays compared to the overall number of patients. Medical advances have also influenced the numbers: treatments are more efficient and parents receive good advice, making fewer hospitalizations necessary. It should be noted that acceptance of the new hospital fees increased over the course of the year and that patient numbers began to rise again.

A total of 48'128 children were treated in the year under review, of which 44'277 as outpatients and 3'851 as inpatients. As stated above, the new hospital fees at fair rates impacted the number of patients treated. On the next two pages, particularly important services offered at Caritas Baby Hospital are described in more detail.

Treatment at Caritas Baby Hospital	2019	2018
Outpatient treatment	44'277	48'146
<i>of which specialized consultations</i>	9'097	8'086
Inpatient treatment	3'851	4'652
<i>of which in the intensive care unit</i>	327	276
Total number of overnight stays (number of days in hospital)	15'232	16'298

Marked Increase in Intensive Care Treatments

The numbers confirm how necessary it was to expand capacity in the intensive care unit from seven to nine beds – as set out in the Strategy 2018–2023. Because the Palestinian Ministry of Health refers numerous children with highly complex diagnoses to Caritas Baby Hospital, the average duration of a hospital stay increased. Particularly serious cases require longer stays in intensive care before they can be transferred to another hospital department.

Intensive Care Unit	2019	2018
Admissions	327	276
Overnight hospital stays	2'113	1'530
Average duration of stay	6.5	5.5

High Demand for Social Services

The number of house calls made rose significantly in 2019 – including visits to clarify an individual family's financial situation. A higher percentage of families received support compared to 2018; the total amount allocated increased slightly despite the lower patient numbers. In addition, many events were held for chronically ill children and their parents to provide information about specific illnesses and offer an opportunity to share experiences.

Social Work	2019	2018
Advisory appointments	7'499	7'615
<i>of which house calls</i>	616	375
Support for families in great need in CHF	589'427	577'313

Broad Range of Services

Both outpatient and inhouse physiotherapy sessions were met with growing demand in 2019. The services cover classic physiotherapy for motor impairments, special care for pulmonary diseases, and occupational therapy. Increased demand was registered for “orofacial stimulation”, which is particularly used to help premature and newborn babies suck, drink, and swallow breast milk.

Physiotherapy	2019	2018
Outpatient physiotherapy	3'259	3'068
Inpatient physiotherapy	2'688	1'849
<i>of which pulmonary physiotherapy</i>	4'460	4'358

Further Education for Mothers

The relaxed atmosphere at the Mothers' Residency Department is important to ensure that mothers can rest while their child is being treated at the hospital. The staff at the Department offers daily presentations on childhood diseases, hygiene and parenting as well as information about breast cancer and hereditary diseases. The decrease in patient numbers last year gave the staff more time to advise mothers and individually address their needs.

Mothers' Residency Department	2019	2018
Overnight stays	10'750	12'442
Number of mothers staying overnight	3'570	4'162
Number of presentations	300	304



Children's Relief Bethlehem Projects

In addition to operating Caritas Baby Hospital, Children's Relief Bethlehem also helps fund other projects that support mothers and children in the Holy Land and provides emergency aid. The amount depends on the financial resources available; in 2019, CHF 743'810 (CHF 499'275 for projects and CHF 244'535 for emergency aid) were disbursed.

- **Projects in the West Bank**
 Support is given to four projects that aim to improve the physical and mental well-being of children and their families. The organization Lifegate in Beit Jala focuses on education and rehabilitation of disabled children. The Ephpheta Institute in Bethlehem advises and schools children with a hearing impairment. The NGO Qadr is active in securing the rights of disabled children in the West Bank. Lastly, Sunna al-Amal provides training for work with children and families with mental-health issues.
- **Projects in Israel**
 Both projects receiving funding from Children's Relief Bethlehem focus on helping vulnerable children and adolescents. The Tufula Center in Galilee supports Palestinian schoolchildren and Sadaqa-Reut in Jaffa works with young migrants.
- **Projects in the Gaza Strip**
 Medical treatment of children and mothers is the focus of the two projects supported in the Gaza Strip. The organization medico international provides primary medical care to children from marginalized regions. The NECC Mother and Child Clinics work in partnership with the Pontifical Mission in Jerusalem to offer various services, including psychosocial support and protection for mothers and children.
- **Emergency aid**
 The war in Syria has caused great human suffering, mass migration and devastation. Many refugees have found a safe haven in Lebanon, but their need remains great. Children's Relief Bethlehem supports three projects in Syria and Lebanon that offer emergency aid to families in or from Syria.

A Difficult Year

2019 was high in drama and low in achievement – for Israelis, for Palestinians, and especially for peace. Inge Günther, Jerusalem

Last year, the tension in Gaza threatened to boil over into full-fledged war on no less than three occasions. After days of hostilities, Palestinian militants put an end to their rocket launches and Israeli jets stopped their massive retaliatory strikes. But the ceasefire negotiated by Egypt is temporary in nature, especially as the misery in the closed-off Gaza Strip continues unabated.

In 2019, the Israelis also endured two bitter elections with no clear winner. The question of being for or against Benjamin Netanyahu divided the population, while the long-term prime minister, who is being investigated for corruption, styled himself as irreplaceable. His friend Donald Trump then personally delivered him a major election gift with the US pledge to recognize the Golan Heights as part of Israel – a decision roundly deemed to be in violation of international law. Ultimately, neither Netanyahu nor his



challenger, Benny Gantz from the moderate Blue and White alliance, were able to form a coalition. Whether a third trip to the voting booth would solve the situation was still up in the air at the end of 2019.

At the same time, a type of emergency government – appointed by President Mahmoud Abbas – was imposed on the Palestinian people in the West Bank. On a positive note, the new cabinet headed by Mohammad Shtayyeh, an economist with a PhD and one of the more competent Fatah politicians, was not the worst option given the dire lack of funds. The Trump administration had recently canceled aid and, nearly simultaneously, Netanyahu's government resolved to send only a fraction of the earmarked tax revenues to the Palestinian National Authority – and withheld the estimated amount of funds that Ramallah would pay out to families of Palestinians jailed in Israel. Prime Minister Shtayyeh argued that the Israeli decision was a breach of contract and refused to accept the remaining sum.

Nothing more than hot air

Shtayyeh's stance was cheered by the people, even though the Palestinian Authority was unable to pay its staff in consequence. In the end, Israel released roughly 150 million euros of the frozen capital – indeed, Netanyahu has no interest in risking the collapse of the Palestinian self-governing body.

Strengthened by the developments, Abbas announced new elections in 2020 during his talk at the UN Full Assembly. Against all expectations, Hamas agreed to participate in Gaza, although the reservations they voiced raised doubt as to whether the Palestinians would actually be electing their parliament and president in free elections for the first time in 14 years.

What else happened in 2019? Trump's "deal of the century" for ending the conflict in the Middle East was yet again delayed. The "Peace to Prosperity" summit in Bahrain arranged by Trump's son-in-law, Jared Kushner, produced nothing more than hot air. The Palestinians remained at home, fearing they would be asked to exchange their dream of their own country for promises of wealth.

The hopes for a two-state solution sank yet lower when US Secretary of State Mike Pompeo declared that the Israeli settlements in the West Bank were legal – a volte-face in American diplomacy that lent wings to Benjamin Netanyahu and the pro-settlement lobby pushing for annexation.

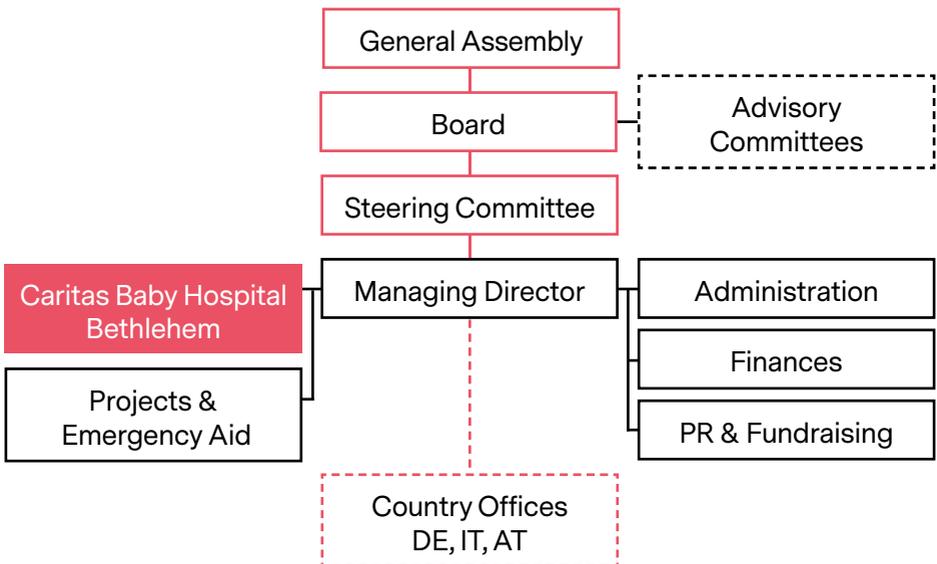


Association Children's Relief Bethlehem

Children's Relief Bethlehem was established in 1963 as an independent association under Swiss law. Its purpose is to secure and further develop the work at Caritas Baby Hospital. Projects to benefit mothers and children in the Holy Land are also supported.

The General Assembly is the highest organ of Children's Relief Bethlehem. It is constituted by members of the Association and supports the Board, which had nine members on 31.12.2019.

The Steering Committee plans and prepares the Board's duties in addition to conducting the meeting of the General Assembly. The Chair, her deputy, and the Managing Director serve on the Steering Committee. Responsibility for operational management rests with the Managing Director of Children's Relief Bethlehem in Lucerne. The country offices in Germany, Italy, and Austria support the Association through public relations work and fund-raising.



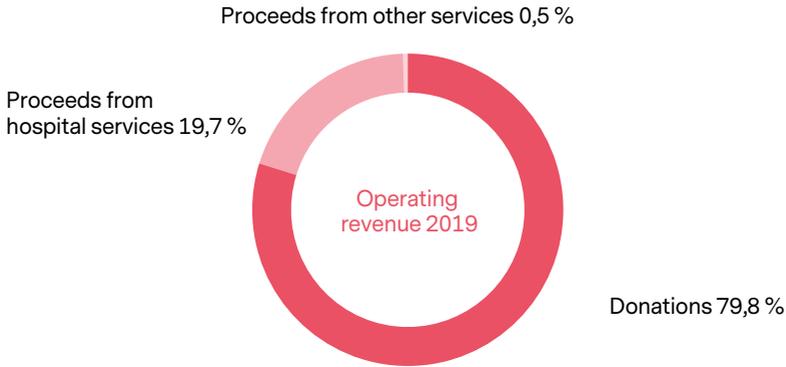
2019 Finances

The financial statistics were compiled in accordance with the current guidelines of Zewo (Swiss foundation for charitable organizations). This structure provides a clear overview of how expenses are constituted, thus ensuring even greater transparency and comparability.

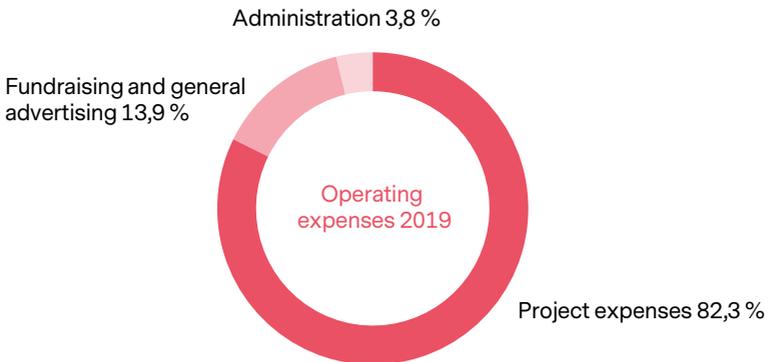
Operating revenue (rounded values)		CHF	EUR
Donations	79,8 %	11'097'700	9'976'400
Proceeds from hospital services	19,7 %	2'743'650	2'466'400
Proceeds from other services	0,5 %	67'050	60'200
Total operating revenue		13'908'400	12'503'000

Donations per Country Office (rounded values)		CHF	EUR
Switzerland (Head Office)		5'824'200	5'235'700
Germany		4'145'700	3'726'800
Italy		316'000	284'100
Austria		164'500	147'900
Bethlehem (Caritas Baby Hospital)		647'300	581'900
<i>of which from: Switzerland</i>		20'300	18'300
<i>Germany</i>		144'900	130'300
<i>Italy</i>		144'000	129'400
<i>Austria</i>		12'500	11'200
<i>Palestine</i>		179'500	161'400
<i>Luxembourg</i>		111'200	100'000
<i>Other countries</i>		34'900	31'300
Total donations		11'097'700	9'976'400

Operating expenses (rounded values)		CHF	EUR
Project expenses	82,3 %	11'366'300	10'217'800
<i>of which for: Caritas Baby Hospital</i>		10'622'500	9'549'200
<i>Projects in the Holy Land</i>		743'800	668'700
Fundraising and general advertising	13,9 %	1'923'900	1'729'500
Administration	3,8 %	526'100	472'900
Total operating expenses		13'816'300	12'420'200



Income from donations in 2019 decreased compared to the previous year. The good result in Switzerland was not enough to compensate for the decline in funds raised in the other countries. By contrast, income at Caritas Baby Hospital increased significantly compared to 2018, with the result that the operating income in 2019 even increased slightly over the previous year.



82,3 percent of Children's Relief Bethlehem's 2019 expenses were dedicated to the supported projects. Costs for fundraising – a cornerstone in the work surrounding donation-dependent projects – constituted 13,9 percent of all expenses. The administrative costs at 3,8 percent are very moderate. These numbers confirm that the financial activities of Children's Relief Bethlehem are situated well within the margins set out by Zewo.

Operating Statement (in CHF)	2019	2018
Operating revenue		
Donations*	11'097'720	11'740'934
<i>of which restricted donations</i>	298'170	339'580
<i>of which free donations</i>	10'799'550	11'401'354
Proceeds from goods and services	2'810'659	2'145'865
<i>of which hospital fees, consultation fees</i>	2'743'616	2'056'827
<i>of which other proceeds, e.g. sales of goods</i>	67'043	89'038
Total operating revenue	13'908'379	13'886'799
Project expenses		
Personnel expenses	-6'367'816	-6'143'750
Change in provisions for compensations	-124'290	-158'878
Allocation to Reserve Foundation	-500'000	0
Travel expenses	-22'378	-32'462
Operating expenses	-1'552'260	-1'467'427
Maintenance expenses	-678'329	-774'216
Depreciation on tangible assets	-527'216	-647'270
Individual support/support to mothers	-589'427	-577'314
Pro-rata expense for personnel and operating expenses	-260'785	-278'970
Project expenses Caritas Baby Hospital	-10'622'501	-10'080'287
Project expenses in the Holy Land	-743'810	-575'557
Total project expenses	-11'366'311	-10'655'844
Fundraising and general advertising expenses		
Direct fundraising expenses	-1'923'882	-1'826'585
Total fundraising and general advertising expenses	-1'923'882	-1'826'585

* Gross income from donations incl. estates "Kinderhilfe Bethlehem im Deutschen Caritasverband e.V.": EUR 3'701'469.15; of which forwarded to Children's Relief Bethlehem, Lucerne: EUR 3'373'000.00.

	2019	2018
Administrative expenses		
Personnel expenses	-289'389	-269'698
Operating expenses	-190'741	-189'456
Maintenance expenses	-45'961	-34'938
Other operating expenses	0	0
Total administrative expenses	-526'091	-494'092
Total operating expenses	-13'816'284	-12'976'521
Operating result	92'095	910'278
Financial result		
Financial revenue	1'943'206	479'248
Financial expenses	-406'006	-823'536
Total financial result	1'537'200	-344'288
Extraordinary result		
Extraordinary, one-off revenue	262'419	0
Extraordinary, one-off expenses	-8'448	0
Total extraordinary result	253'971	0
Result before change in fund capital	1'883'266	565'990
Change in fund capital	0	318'640
Annual result before allocation to organization capital	1'883'266	884'630
<i>Change in tied capital</i>	<i>-1'800'000</i>	<i>-800'000</i>
<i>Change in free capital</i>	<i>-83'266</i>	<i>-84'630</i>
	0	0

Balance Sheet (in CHF)	31.12.2019	31.12.2018
Assets		
Current assets		
Cash and cash equivalents	6'547'862	6'988'859
Money market investments	4'337'196	5'012'788
Securities with stock market price	14'467'179	11'937'453
Receivables from goods and services	231'356	210'092
Other short-term receivables	3'128'002	2'709'965
Prepaid expenses	142'756	103'185
Total current assets	28'854'351	26'962'342
Non-current assets		
Financial assets	2	2
Tangible assets	259'001	13'001
Total non-current assets	259'003	13'003
Total assets	29'113'354	26'975'345



	31.12.2019	31.12.2018
Liabilities and equity		
Current liabilities		
Payables from goods and services	247'583	407'648
Current interest-bearing payables	508'888	107'898
Other current liabilities	37'004	44'186
Accrued liabilities and deferred income	63'000	63'000
Total current liabilities	856'475	622'732
Non-current liabilities		
Non-current provisions	5'900'000	5'879'000
Total non-current liabilities	5'900'000	5'879'000
Total liabilities	6'756'475	6'501'732
Fund capital		
Fund for restricted donations for CBH	0	0
Total fund capital	0	0
Total liabilities and fund capital	6'756'475	6'501'732
Organization capital		
Tied capital	21'000'000	19'200'000
Free capital	1'356'879	1'273'613
Total organization capital	22'356'879	20'473'613
Total liabilities and equity	29'113'354	26'975'345

Cash Flow Statement (in CHF) (cash including fixed-term deposits)	2019	2018
Operating activities		
Annual result before allocation to organizational capital	1'883'266	884'630
Change in fund capital	0	-318'640
Immediate depreciation of tangible assets CBH	527'216	647'270
Setup/release in provisions	21'000	224'000
Book gains/book losses on securities	-1'541'922	606'211
Sale of securities	2'203'134	1'353'323
Purchase of securities	-3'190'938	-5'236'291
Increase/decrease in receivables	-439'301	-418'749
Increase/decrease payments and accrued income	-39'571	-17'431
Increase/decrease in current liabilities	233'743	-327'893
Cash flow from operating activities	-343'373	-2'603'570
Investment activities		
Investments in tangible assets	-773'216	-660'270
Granting/repayment of loans	0	0
Cash flow from investment activities	-773'216	-660'270
Financing activities		
Increase/decrease in non-current financial liabilities	0	0
Cash flow from financing activities	0	0
Increase/decrease in cash and cash equivalents (cash and cash equivalents incl. money market investments)	-1'116'589	-3'263'840
Cash		
Cash as at 1.1.	12'001'647	15'265'487
Cash flow from operating activities	-343'373	-2'603'570
Cash flow from investment activities	-773'216	-660'270
Cash flow from financing activities	0	0
Cash as at 31.12.	10'885'058	12'001'647



Statement of Changes in Capital (in CHF)	Initial inventory	Allocation (external)	Transfers (internal)	Appropriation (external)	Total change	Final inventory
Organization capital 2019						
Tied capital						
Global credit for projects in the Holy Land	800'000	200'000	0	0	200'000	1'000'000
Market fluctuations	2'500'000	500'000	0	0	500'000	3'000'000
Disaster relief fund	300'000	544'535	0	-244'535	300'000	600'000
Construction, maintenance, renovation CBH	2'700'000	0	0	0	0	2'700'000
Reserve for operating costs CBH	11'200'000	1'000'000	0	0	1'000'000	12'200'000
Hospital development CBH	1'700'000	0	0	-200'000	-200'000	1'500'000
Total tied capital	19'200'000	2'244'535	0	-444'535	1'800'000	21'000'000
Free capital						
Free capital (accumulated)	1'273'613	0	0	0	0	1'273'613
Annual result	0	-2'244'535	1'883'266	444'535	83'266	83'266
Total free capital	1'273'613	-2'244'535	1'883'266	444'535	83'266	1'356'879
Total organization capital	20'473'613	0	1'883'266	0	1'883'266	22'356'879
Fund capital 2019						
Fund for restricted donations for CBH	0	298'170	0	-298'170	0	0
Total fund capital	0	298'170	0	-298'170	0	0



Auditor's Report

The auditors have examined the annual report (balance sheet, operating statement, cash flow statement, statement of changes in capital, and notes) for the financial year ending 31 December 2019. The annual report gives a true and fair picture of the organization regarding capital, finances and revenues pursuant to Swiss GAAP ARR 21, and is in compliance with Swiss law and the statutes of the organization.

The comprehensive auditors' report with complete and revised annual report may be requested from the organization's headquarter.

Auditors: PricewaterhouseCoopers AG (PwC), CH-6005 Lucerne

Children's Relief Bethlehem Pension Fund

Staff permanently employed by the Caritas Baby Hospital are insured against the economic impact of old age, disability and death by the Children's Relief Bethlehem Pension Fund, which is funded equally by both employees and the employer (Expenses 2019: CHF 160'102).

Children's Relief Bethlehem Reserve Foundation

The aim of the Reserve Foundation is to provide the employees of the Caritas Baby Hospital with benefits that supplement those provided by the main Pension Fund (Expenses 2019: CHF 0).



Discover more
about our work at
[www.kinderhilfe-
bethlehem.ch/en](http://www.kinderhilfe-bethlehem.ch/en)



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Bethlehem



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Officer (CEO),
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Hiyam Marzouqa,
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Contact Information

The Head Office of Children's Relief Bethlehem is located in Lucerne. Through their public relations work and fundraising activities, the country offices in Germany, Italy, and Austria make a valuable contribution to procuring the donations needed. In case of questions, feel free to contact us directly.

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A right to medical care

Caritas Baby Hospital is a cornerstone in the Palestinian healthcare system. Sick children receive professional medical treatment, independent of their family's religious or social background. Caritas Baby Hospital also provides care to patients who cannot afford to contribute to the cost of treatment. This has been the hospital's founding principle since its establishment nearly 70 years ago. We believe that every child has a right to adequate healthcare services – and we act on this conviction.